### **Teagasc Milk Quality Workshop**

Rochestown Park Hotel- 23.01.24 Slieve Russell Hotel- 25.01.24

David Kennedy, Head of Dairy, Bord Bia Dublin

Agenda

• The changing shape of Irish dairy exports

• Quality factors in priority markets

Sustainable Assurance and Value Creation

• Final thoughts

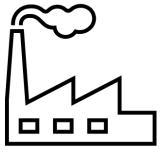




Farmers

Environment

Our Stakeholders



#### Industry

Our Global Customers and Consumers



# Section 1: The changing shape of Irish dairy exports



#### RTÉ ONE 🖬

# Farmer writes: Getting ready for 2014, the last full year of milk quota

Kilkenny dairy farmer Bill O' Keeffe reflects on the farming year of 2013 with an eye on 2014, the last full year with milk quota restrictions.



Preparation for the installation of topless cubicles on Bill O' Keeffe's farm in Kilkenny.

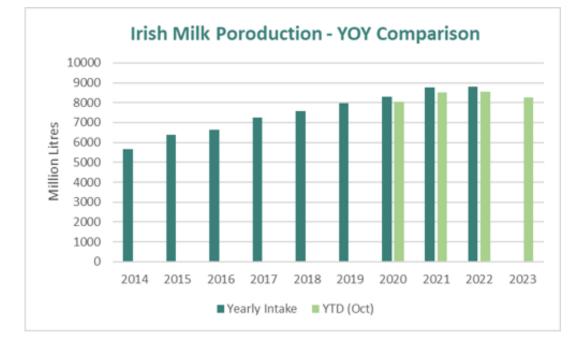
### Ireland tops Euro dairy investment league

Investments worth a total of €5.5 billion are underway across Europe, with Ireland accounting for €580 million - the highest on a per tonne of milk basis.



Glanbia's new facility at Belview pictured earlier this year.

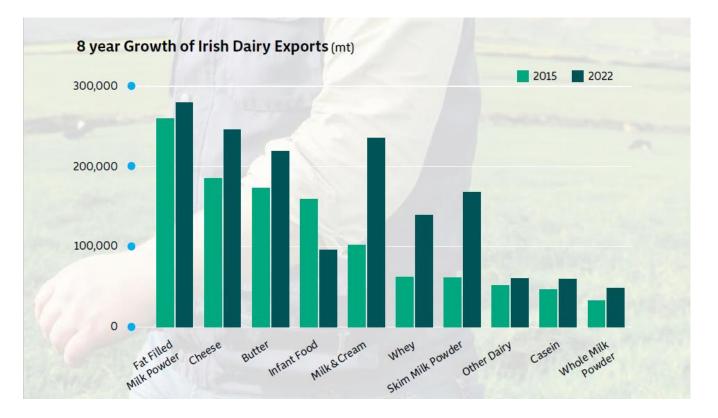
# Milk Pool Expansion: 2014-2022



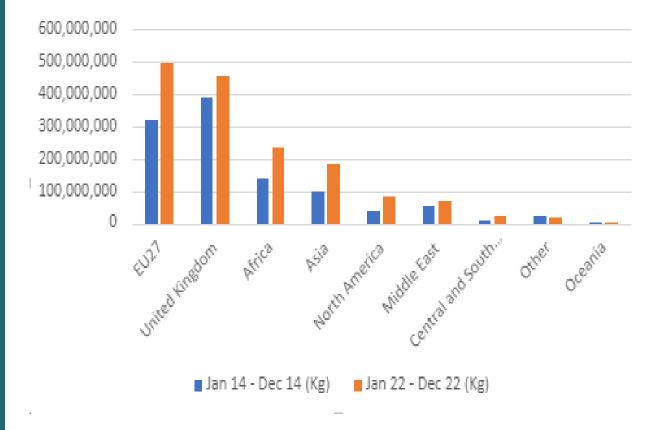




Side by Side 2014 v 2022 Export Volumes

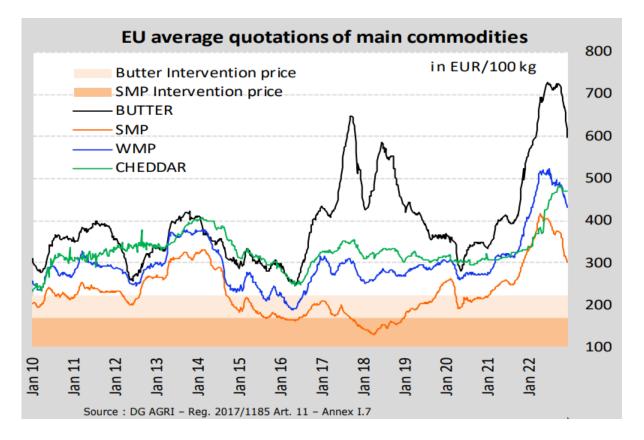


Side by Side 2014 v 2022 Export Volumes



### Destination Export Growth 20142022

### Long term EU Dairy Quotations



Product & Market Performance

- Doubled down on core categories of butter and cheese
- Resiliant UK performance notwithstanding Brexit
- EU absorbing more than 50% of volume increase
- US butter and cheese leveraging grass-fed quality credentials
- Building reputation in Asia
- Infant formula peak has passed
- Irish sector has benefited from global price increases

## Industry Today

8.8bn

Litre milk pool in Ireland\*

60 cent Average milk price per litre in 2022		5,651 People employ processing ind	ed by dairy ustry in Ireland	90% Irish da exporte		
<b>1.5m</b> Cows in Irish dairy herd*		€5.2bn Total milk payments to farmers	000	120 Countr exporte across		
Total impact of the dairy industry on the Irish economy in 2022		industry plays a le in Ireland's rural	Processors continue to invest in their processing assets over the next five years			
€17.6 billion in total output	53,930 suppo Irelan	orted in	€865m capex investment			

16,700

milk pool

Farming families support Irish

€7.0bn Estimated Consolidated Industry Revenue

90%+ Irish dairy output is exported

Countries exported to across the globe



Processors are forecasting a 5% uplift in milk volumes between 2022 and 2030

9.2bn litre milk pool by 2030





# Section 2: Quality Factors in Priority Markets





UK

- No.1 export market with businessmaintained post Brexit
- 29% of all dairy exports by volume
- Heavy retail (cheese and butter) and foodservice reliant
- Irish seen as 'local,' and 'most trusted,' import source
- Additional safety and quality demands customer driven (BRC etc)



UK

One Brit dead in E-coli outbreak linked to artisan cheese sold at Waitrose and in Christmas hampers - with at least 30 people including children as young as seven ill



- · Thirty people had been struck by the outbreak which causes severe diarrhoea
- READ MORE: Now WAITROSE recalls artisan cheese feared to be contaminated



### Food Recall Alert

Precautionary recall - possible presence of listeria

Date: 30/04/2023

#### Cadbury Chocolate Desserts

As a precautionary measure, Müller is recalling some batches of its Cadbury branded products due to the possible presence of listeria. Müller produces these products under license from Mondelez International.



Most trusted importer

# THE UK'S TRUST IN FOOD INDEX

A report on the nation's trust in the food it consumes

unt in the feed it consumes



July 2022

Research conducted by YouGov and commissioned by Red Tractor



## Most trusted importer

73% (	UK 27	UK
74% (-	Ireland 30	Ireland
69%	ealand 26	New Zealand
67	Italy 22	Italy
66%	weden 25	Sweden
65%	enmark 23	Denmark
65%	erlands 22	Netherlands
65%	ermany 22	Germany
62% (-	Canada 18	Canada
61%	Spain 17	Spain
60%	France 20	France
585	ustralia	Australia
45% (-	Poland 9	Poland
44% (-	Japan 12	Japan
29%	gentina 3	Argentina
27% (-	USA 5	USA
26% (-	Brazil 3	Brazil
22%	Kenya 3	Kenya
18%	India 2	India
115	China 2	China

Trust a great deal

Trust somewhat

US

- Doubled imports from Ireland since 2014
- Premium branded offering
- Grass-fed reputation powering growth
- Highly informed consumer base
- Additional safety and quality demands
  customer driven
- Challenge of state versus national requirements
- Independent credible proof points key to supporting and defending Irish position







DOJ investigating Abbott over baby formula plant in Michigan

Health Life, But Better Fitness Food Sleep Mindfulness Relationships

By John Bonifield, CNN 2 minute read - Published 7:46 PM EST, Fri January 20, 2023



US

Ξ



The Abbott manufacturing facility in Sturgia, Michigan, on May 13, 2022.

(CNN) — The US Department of Justice is investigating Abbott Laboratories infantformula plant in Sturgis, Michigan, a spokesperson for the company confirmed to CNN.

# Thousands of baby formula cans recalled after contamination found, FDA says

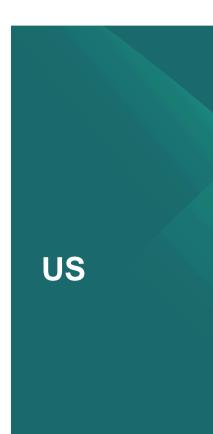
By Aliza Chasan, Alexander Tin Updated on: January 2, 2024 / 5:28 PM EST / CBS News

U.S. >

f y 🖬

Thousands of cans of Reckitt/Mead Johnson Nutrition's infant formula sold in the U.S. are being recalled, the Food and Drug Administration announced Sunday. The recall comes after Israeli health authorities confirmed a type of bacteria called Cronobacter sakazakii was found in







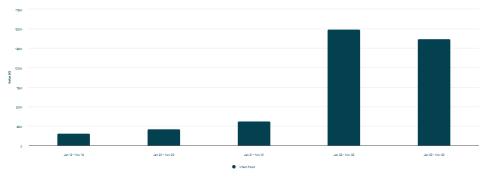
#### You searched for:

Infant Food exported to North America from January 2023 to November 2023 & included a comparison with results from the last 4 years

Download Report as **Excel** or **CSV** 



#### January 2023 to November 2023



#### Search Again



Export Performance & Prospects Irish Food, Drink & Horticulture DAIRY

# Kerrygold butter sales in US boosted by grass-fed factor

By Kevin White | 17 September 2015

Strong growth in the butter and cheese categories has put the US division of Irish dairy co-op Ornua on target

#### DAIRY

# Kerrygold faces lawsuit over claims its cows are grass-fed

By Rachel Graham | 3 August 2018

Californian Dyami Myers-Taylor has a filed a suit alleging its cows are also fed corn, soya and GM feeds







China

- Population of 1.4bn
- World's largest dairy importer
- Highly sensitive to food safety
- Government sentiment hugely influential on regulatory framework for imports
- Recent moves to self-sufficiency
- Importance of national certification in endorsing product quality



# China

# China executes two for tainted milk scandal

Official news agency says death sentences carried out on pair who added industrial chemical to infant formula





+ Add to myFT

# Fonterra dairy recall shakes China consumer confidence



# China



### Section 3: Linking quality & sustainability





# Global Food Sustainability Outlook 2021







# **Context of research**

-

The research set out to uncover the Sustainability Outlook from the perspective of three core groups:

#### 1: MATERIALITY ASSESSMENT : THOUGHT LEADERS / STAKEHOLDERS

Including NGO's, opinion leaders, Policy groups, Clients and Bord Bia experts

60+ PUBLISHED RESEARCH PIECES & 14 INTERVIEWS

AUDIT OF

#### 2: CUSTOMERS

**A: Buyer Barometer** - multi-market quant barometer exploring views of buyers.

**B: Depth interviews** - multi-market qualitative interviews focusing more on more senior roles with a connection to the sustainability interview to give depth and context to sustainability within the customer organization.

189

FOOD BUSINESS BAROMETER ACROSS 9 MARKETS 25

GLOBAL DEPTH INTERVIEWS WITH SENIOR FOOD BUSINESS LEADERS

#### 3: CONSUMER

Multi-market quant survey testing attitudes and opinions of consumers aged 18-65 around sustainability

11,000+ ONLINE CONSUMER SURVEYS ACROSS 13 MARKETS





#### 2(a): CUSTOMERS - DEPTHS

25+ Senior Leader Global depth interviews Europe (Irl, UK, Holland, Germany, Italy, France) US, UAE, China

#### **Sustainability Leaders**

- Director of Sustainability and Public Affairs.
- Global Director, Sourcing and Operations Sustainability
- Sustainability Head

#### **Purchasing / Supply**

- VP of International Market Merchandise
- Head of Global Procurement
- Supply Chain Manager

#### **General Leadership**

- COO Global Operations Director
- Chief Executive Officer





Kellvygis

General Mills

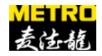
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Kroger

vermaat



**YD!** 活



ams

creating synergy









Musgrave

#### 2(a): CUSTOMERS - BAROMETER

N=189 interviews conducted in total amongst those responsible for purchasing/sourcing food and beverage items and/or responsible for sustainability and CSR policies in relation to food and beverage within their organisation.

All businesses are currently importing food and drinks products and have an annual turnover in excess of  $\in$ 50m

Mix of channels across manufacturing, food service and retail with importation of goods in key sectors such as beef, lamb, seafood, dairy, poultry and other consumer goods.

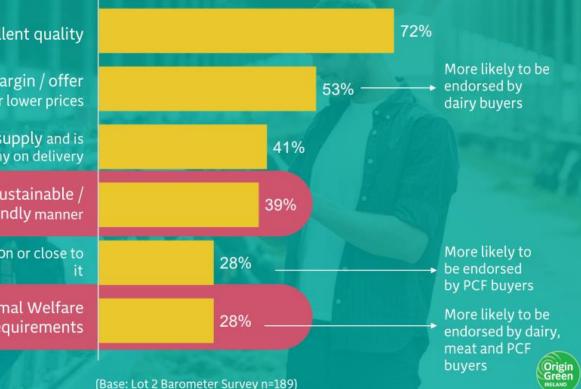
Mix of roles across the organisation including:

- Purchasing Directors
- Operational Directors
- Head Buyers
- CSR Directors
- Category Managers/Directors

Interviews conducted across 9 priority markets:



# 2 in 5 say sustainability is one of the most important factors when choosing a supplier



The products supplied are of excellent quality

The supplier will help drive a better margin / offer better value or lower prices

The products can offer consistency of supply and is trustworthy on delivery

The products supplied are produced in a sustainable / environmentally friendly manner

The supplier is from my local area / region or close to it

The products are produced in line with Animal Welfare requirements

BORD BIA O Thinking House

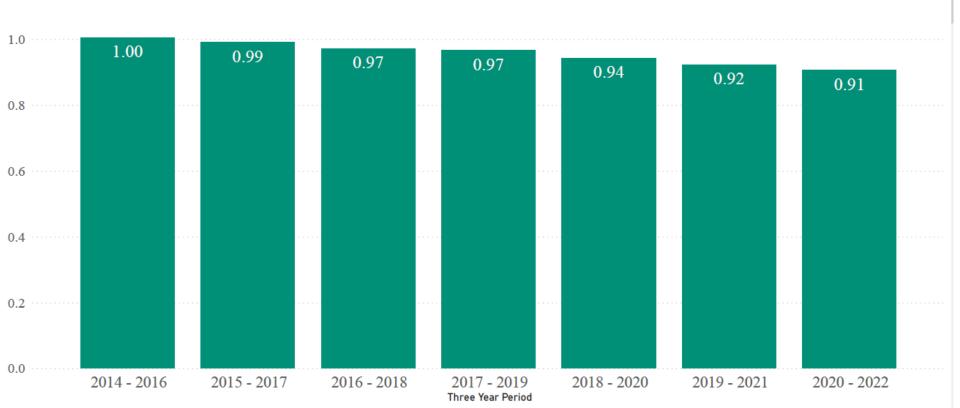
# BORD BIA

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#### **SDAS Three Year Average Carbon Footprint**



#### Three Year Average Carbon Footprint by Three Year Audit Periods





#### **SDAS Productivity Metrics by Audit Year**



						SDA	S Produc	tivity Me	etrics by A	ndit '	Year				
Year of Audit	Year of Production	CF	Area	Milking Cows	Stocking Rate	FPCM	GHG Emissions	GHG/Ha	~		Grazing Days	kg Conc/Day	Concentrate /Cow	Chemical N/Ha	% Protected Urea
2014	2013	1.02	66	80	1.96	420,524	430,969	6,508	5015	369	252	1.88	686	144	
2015	2014	1.02	64	80	2.00	405,112	412,600	6,437	4768	362	253	1.82	663	140	
2016	2015	0.97	62	83	2.02	441,686	427,496	6,850	4983	388	247	1.88	687	135	
2017	2016	0.98	63	86	2.07	458,868	451,678	7,131	4952	383	250	2.05	750	144	
2018	2017	0.96	64	88	2.07	485,356	467,674	7,264	5151	404	244	2.52	921	143	
2019	2018	0.95	66	93	2.10	521,929	496,333	7,474	5222	411	249	3.14	1,145	142	
2020	2019	0.92	68	94	2.09	559,977	512,590	7,567	5558	425	248	2.74	1,000	138	0.01%
2021	2020	0.90	68	95	2.07	564,217	510,268	7,531	5520	429	249	2.72	992	139	10.04%
2022	2021	0.90	69	97	2.08	608,799	547,504	7,890	5843	443	255	2.82	1,028	145	17.74%

Protected Urea recording began in audit year 2020.

Fertiliser recording expanded to 23 options in audit year 2022 therefore more fertiliser use recorded. Each audit year display the average of each metric based on the herds audited in that year

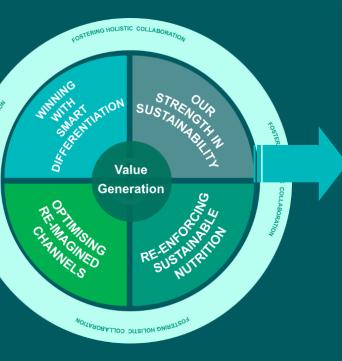
# **Conclusions: Looking Forward**



### **Value Generation for Dairy**



#### **10 Year Strategy**



#### **3 Year Strategy**

#### Dairy

To help grow Irish dairy's value share of the Irish market by 2025 and help grow the value of Irish dairy exports by 10.5% or €508 million to a value of €5.6 billion through investment in market development in Africa, Asia, Europe, Middle East, North America and the UK.



#### "Nurturing A Thriving Future"

BORD BIA

# ()

Rialtas na hÉireann Government of Ireland

# Robust national systems

# Food Vision 2030

A World Leader in Sustainable Food Systems Origin Green Working with nature

#### Sustainable Dairy Assurance Scheme Producer Standard





www.origingreen.ie

## Support Farmers









ASSAP Factsheets on Farming for Water Quality

Incentivize Best Practice



World Leading Sustainability









Unlocking Sustainable Returns for Irish Dairy

#### On Farm

- Fix water
- Welfare reassurance
- Protect grass fed family farm model
- Adopt MACC 2.0
- Protect the future

#### In Industry

- Incentivise
- Best customer and best markets
- Invest in innovation
- Command a premium

#### Government

- Provide leadership
- Build national reputation
- Protect what exists
- Drive innovation agenda
- Drive sustainability agenda

### UNDERPINNED BY **'NON-NEGOTIABLE**,' FOCUS ON QUALITY, ON FARM AND IN FACTORY

## Questions

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