

Providing our partners with affordable sustainable food



Hilton Foods Ireland Technical and Sustainability Manager- Sean Leahy
Group CSR Senior Manager- Emer Fardy

1. Introduction to Hilton Foods

2. The Customer and Sustainability

3. Our Sustainable Protein Plan





Introduction to Hilton Foods



Sean Leahy Technical and Sustainability Manager- Hilton Foods Ireland

HILTON Food Group Hilton Food Group Evolution Food Park Vegan & Vegetarian Seafood Diversification Development Diversification Dalco (Ó **6** 111 HILTON POODS Australia HILTON FOODS New Zealand HILTON FORMAL TOWNS HILTON F00009 February HILTON HILTON Woolworths countdown Acquire Seachill t/a Central Europe Acquire 100% of Woolworth Meat Ireland Partner New Zealand Investment in Hilton Foods New **UK Partner** Hilton Food Hilton Seafood UK Partner with Joint Venture Co Joint Venture Zealand opens with Tesco Partner with Dalco with Tesco Solutions UK Partner with Tesco, Ahold, Tesco & Rimi with W Australia Countdown Assets Waitrose & Ocado 1994 2004 2006 2011 2013 2017 2015 2016 2017 2019 2019 2000 2004 2017 2017 2019 2020 2020 2021 2021 Netherlands Our most Hilton Foods Acquire Fairfax Sweden Partner Denmark Partner Investment in Acquire SV Cuisine Woolworths Meat Co Portugal joint Partner with Albert technologically Belgium opens Meadow Foods Connected with ICA with Coop Danmark joint venture with venture with Sonae Heiin advanced facility partnership with Victoria opens in Queensland Delhaize SOHI FOODS CONNECTED HFG SVCuisine fairfaxmeadow HILTON Woolworths

Added Value

Slow Cooked

Diversification

Food Service Channel Diversification

111



HILTON FOOD GROUP

WHO WE ARE



Modern, well invested production facilities across the globe



Present in 16 geographical markets



Our annual turnover (2021)



Highly skilled, dedicated employees

WHAT WE DO



















Foods Connected with an end-to-end software solution supply chain, procurement, food safety, quality & CSR

PROTEIN PARTNER OF CHOICE

WHAT WE BUY



Volume of Irish Origin meat purchased for Hilton Food Group



Hilton Food Group purchase Irish meat in 6 markets



67% of Irish meat purchased by Hilton Food Group is exported



Hilton Food Group purchased 7% of Irish beef exports last year



HILTON FOODS IRELAND

WHAT WE BUY



Volume of Irish Origin meat purchased by Hilton Foods Ireland











32.7%Volume growth in Premium steaks



98% Of product carries the Bord Bia logo

AWARD WINNING







IQFA



Great Taste



World Steak Challenge



Providing 100% Irish meat to our retail partner





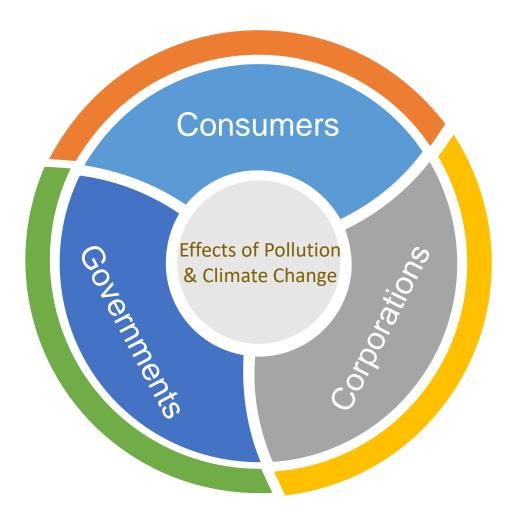
The Consumer and Sustainability



Emer Fardy Group CSR Senior Manager - Hilton Food Group

The Sustainable Conversation





The sustainable consumer











How are consumers defining sustainability?











What motivates the sustainable consumer?





Sustainable messaging



Transparency



RELEVANT

Raising the Bar



Hilton Foods Sustainable Protein Plan

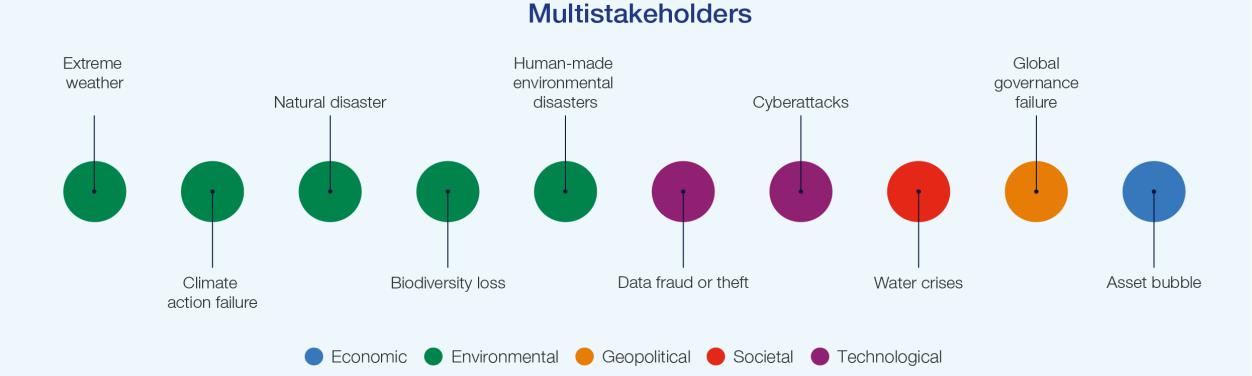




TOP 10 RISKS OVER THE NEXT 10 YEARS

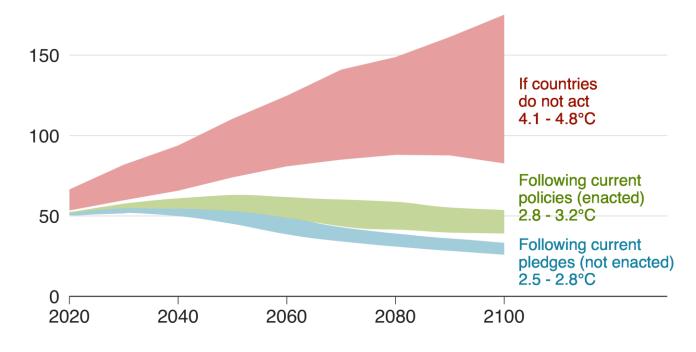
Long-Term Risk Outlook: Likelihood





How much worse will the problem get?

Emissions* and expected warming by 2100



^{*}Emissions are in Gigatonnes of CO2 equivalent

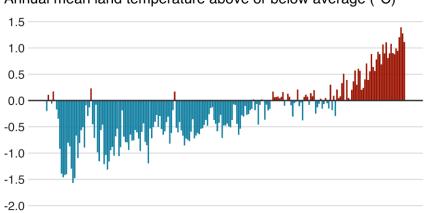
Source: Climate Action Tracker



"What we do in the next 10 years will profoundly impact the next few thousand" "This is not just having a nice little debate, arguments and then coming away with a compromise. This is an urgent problem that has to be solved and, what's more, we know how to do it. " **David Attenborough**

The world has been getting warmer





1900

Note: Average is calculated from 1951-1980 land surface temperature data

Source: University of California Berkeley

1850

1800

ВВС

2000

One in four species are at risk of extinction

1950

Species assessed by the IUCN Red List



Amphibians 40%



Conifers 34%



Reef corals 33%



111

HILTON
Food Group
plc

31%



Selected crustaceans* Mammals

27%

25%



Birds

14%

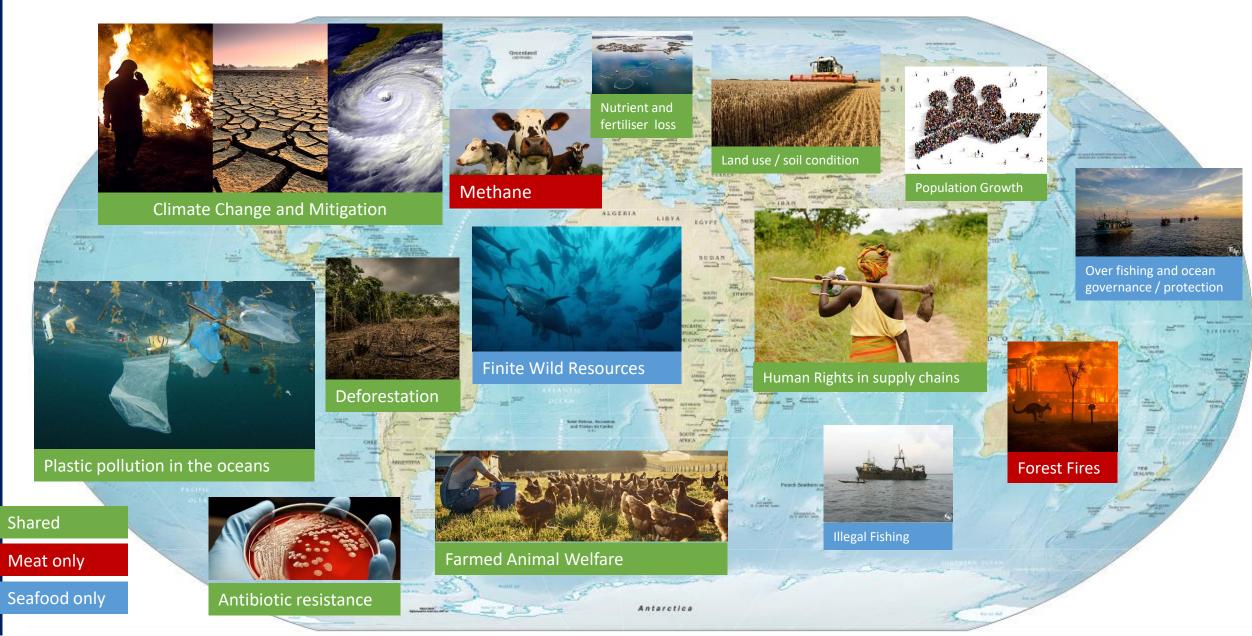
What is the imperative?



Warming above pre- industrial levels (currently at 1.2°C)	Sea level rise	Drowned cities	Cereal yield	Heavy Rain	Species extinction	Additional impacts
1.5°C Realistic Best Case	0.74 m	Dhaka	-8%	+ 8%	-15%	Glacial instability likely to leave 2 billion people short of water in Asia alone
2°C Contained Harm	1.04 m	Amsterdam	-20%	+ 13%	-30%	Complete destruction of coral reefs and loss of 50% of aquatic species
3-4°C Pervasive Harm	1.24 m	New York	-40%	+ 23%	-40%	74% of current settlements to be uninhabitable due to extreme heat
5-6°C Catastrophe	1.43 m	Bangkok	Unknown	+ 38%	Unknown	Release of ocean methane likely causing climate runaway and total mass extinction

Shared Protein Challenges





Increase interest from legislator, policy maker and society



111



Hilton Foods 2025 Sustainable Protein Plan Innovating through partnership to make nutritious protein more sustainable

People

Valuing People

Being a fair, safe and inclusive employer by engaging and empowering our people while supporting our local communities

Respecting Human Rights

Safeguarding the welfare and just treatment of all people and communities engaged with our business and supply chains

Developing Potential

Growing and developing our people to be the best they can be, ensuring our business is ready for the future



UNGC Participants SBTi approved Science Based Targets

Driving transparency with our partners to enable consumers to make informed choices

111



Hilton Foods 2025 Sustainable Protein Plan Innovating through partnership to make nutritious protein more sustainable

People

Valuing People

Being a fair, safe and inclusive employer by engaging and empowering our people while supporting our local communities

Respecting Human Rights

Safeguarding the welfare and just treatment of all people and communities engaged with our business and supply chains

Developing Potential

Growing and developing our people to be the best they can be, ensuring our business is ready for the future

Planet

Reducing Emissions

Going further than addressing our footprint by achieving Net Negative emissions across our sites and value chains

Enhancing Animal Wellbeing

Driving standards and innovation in the care of animals that enhances their lives and reduces antibiotic use

Nature Positive

Collaborating to improve our stewardship of land and sea; promoting biodiversity, addressing deforestation, and protecting water and soils



UNGC Participants
SBTi approved
Science Based Targets

Driving transparency with our partners to enable consumers to make informed choices





UNGC Participants SBTi approved Science Based Targets

Hilton Foods 2025 Sustainable Protein Plan Innovating through partnership to make nutritious protein more sustainable

People

Valuing People

Being a fair, safe and inclusive employer by engaging and empowering our people while supporting our local communities

Respecting Human Rights

Safeguarding the welfare and just treatment of all people and communities engaged with our business and supply chains

Developing Potential

Growing and developing our people to be the best they can be, ensuring our business is ready for the future

Planet

Reducing Emissions

Going further than addressing our footprint by achieving Net Negative emissions across our sites and value chains

Enhancing Animal Wellbeing

Driving standards and innovation in the care of animals that enhances their lives and reduces antibiotic use

Nature Positive

Collaborating to improve our stewardship of land and sea; promoting biodiversity, addressing deforestation, and protecting water and soils

Product

111

Balanced Healthy Diets

Efficient regenerative food systems producing more accessible and nutritious proteins

Circular Packaging

Developing a circular economy for packaging and actively bringing waste materials back into use across our full value chain

Resource Efficiency

Reducing food waste and optimising use of energy and water across sites, supply chains, and in consumers' homes

Driving transparency with our partners to enable consumers to make informed choices

Collaborative working

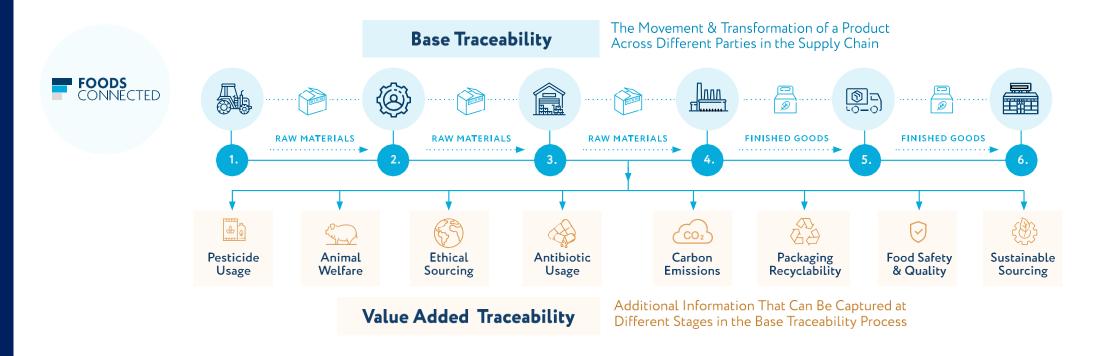
Planet





How we work through the value chain







How we work through the value chain



HILTON Food Group ple

What we have achieved



What we are aiming for

Global Health and safety framework

- Continuously reducing accident rates
- Health and safety language neutral signage











HILTON Food Group ple

What we have achieved



- Global Health and safety framework
- Global inclusivity and diversity programme
- Sponsoring Meat Business Women
- Launched our Women's Network

- Continuously reducing accident rates
- Health and safety language neutral signage
- 30% of senior roles held by women
- Promoting the value of careers in food manufacturing to all











HILTON Food Group ple

What we have achieved



- Global Health and safety framework
- Global inclusivity and diversity programme
- Sponsoring Meat Business Women
- Launched our Women's Network
- Leadership development programme

- Continuously reducing accident rates
- Health and safety language neutral signage
- 30% of senior roles held by women
- Promoting the value of careers in food manufacturing to all
- Supporting young talent











What we have achieved





- Global inclusivity and diversity programme
- Sponsoring Meat Business Women
- Launched our Women's Network
- Leadership development programme
- Published our first Group Human Rights policy; recommitting to the UN Guiding Principles
- Developed group wide risk assessment and approval system
- Co-sponsorship of a PhD in worker voice on fishing vessels at Heriot Watt University

- Continuously reducing accident rates
- Health and safety language neutral signage
- 30% of senior roles held by women
- Promoting the value of careers in food manufacturing to all
- Supporting young talent
- Human rights due diligence programme extended across group
- Ethical code for all Hilton suppliers















What we have achieved



- Approved Science Based Targets, commitment to Net Zero
- Net Zero farming and sustainable aquaculture









What we have achieved



- Approved Science Based Targets, commitment to Net Zero
- Founder member of the Soy Transparency Coalition
- Signed the UK Soy Manifesto

- Net Zero farming and sustainable aquaculture
- Biome wide zero net deforestation







HILTON Food Group plc

What we have achieved



- Approved Science Based Targets, commitment to Net Zero
- Founder member of the Soy Transparency Coalition
- Signed the UK Soy Manifesto
- Using sustainable algal oil and insect meal in salmon feed
- 98% of direct supply fisheries MSC certified

- Net Zero farming and sustainable aquaculture
- Biome wide zero net deforestation
- Fishery improvement to meet MSC standard







HILTON Food Group ple





- Approved Science Based Targets, commitment to Net Zero
- Founder member of the Soy Transparency Coalition
- Signed the UK Soy Manifesto
- Using sustainable algal oil and insect meal in salmon feed
- 98% of direct supply fisheries MSC certified
- Committed to halve our food waste by 2030 in Champions 12.3.

- Net Zero farming and sustainable aquaculture
- Biome wide zero net deforestation
- Fishery improvement to meet MSC standard
- Progressively sourcing fully renewable energy
- Halve our food and packaging waste
- ISO 50001 energy management accreditation







What we are aiming for



What we have achieved

- Approved Science Based Targets, commitment to Net Zero
- Founder member of the Soy Transparency Coalition
- Signed the UK Soy Manifesto
- Using sustainable algal oil and insect meal in salmon feed
- 98% of direct supply fisheries MSC certified
- Committed to halve our food waste by 2030 in Champions 12.3.
- CIWF award for first electrical stunning system for farmed prawns
- Global GAP standards committee

- Net Zero farming and sustainable aquaculture
- Biome wide zero net deforestation
- Fishery improvement to meet MSC standard
- Progressively sourcing fully renewable energy
- Halve our food and packaging waste
- ISO 50001 energy management accreditation
- Drive animal welfare standards







Product



What we have achieved



- Sponsoring Global Meat Alliance to build positive fact based narrative
 - Framework to communicate the role of nutritious proteins in a climate friendly food system
 - Industry leading innovation in vegetable proteins, vegetable inclusion and/or enhanced nutrition









Product

What we have achieved



- Sponsoring Global Meat Alliance to build positive fact based narrative
- Built a carbon foot-printing tool with the Carbon Trust
- Achieved a 70% average recycled content across our entire tray range
- Most of our trays are 100% recycled PET and recyclable
- Eliminated PVC and polystyrene from our products
- Launched mono rPET tray and film solutions
- All paper and board FSC or PEFC sustainably certified
- Hilton foods Ireland have reduced food waste by 46%

- Framework to communicate the role of nutritious proteins in a climate friendly food system
- Industry leading innovation in vegetable proteins, vegetable inclusion and/or enhanced nutrition
- Circular tray to tray recycling
- Solutions for recyclable / recycled films













	Goal	Target
Reducing Emissions Going further than addressing our footprint by achieving Net Negative emissions across our sites and value chains	Achieve net negative emissions across our value chain to limit the impacts of climate change.	 Achieve our Science Based Targets across scope 1, 2 & 3 and publish updated ambitions. 100% renewable electricity across all our own operations in Europe by end of 2025 and globally by 2027.

Hilton Foods – Full Scope Emissions



16.0

Million tCO2e

2021

15.8

Million tCO2e

Equivalent to all the emissions from houses and cars in Ireland for a year

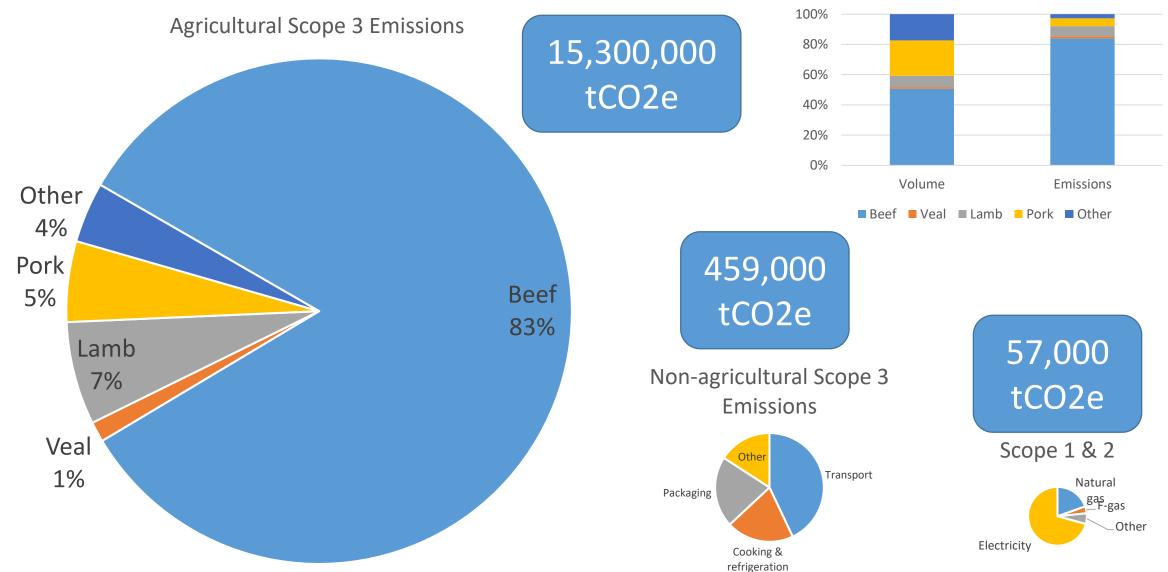




Similar to the countries of Croatia, Lithuania or Slovenia

Hilton Foods – Full Scope Emissions (2021)

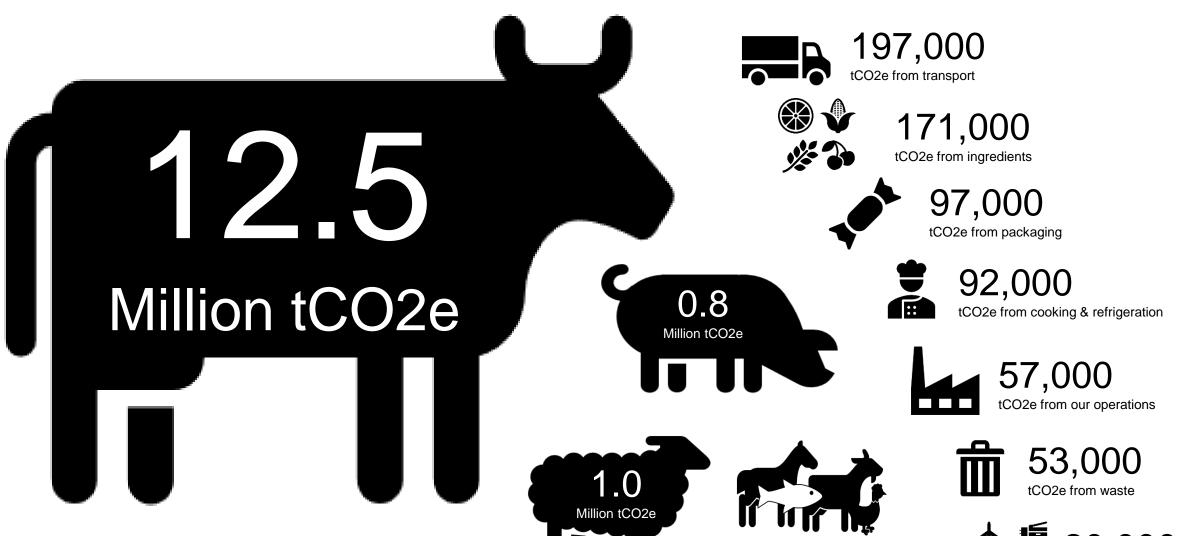




Scope 1

Hilton Foods – Full Scope Emissions (2021)





776,000

tCO2e from other proteins

tCO2e from everything else



	Goal	Target
Enhancing Animal Wellbeing Driving standards and innovation in the care of animals that enhances their lives and reduces antibiotic use	Further animal welfare throughout our supply chains by raising the baseline and increasing the percentage of animals that are reared to a higher welfare standard.	100% humane slaughter of animals across all our products including aquaculture.

Hilton Target:100% humane slaughter of animals across all our products including aquaculture



Background

- All animals in all markets are effectively stunned
- Hilton Seafoods have made significant progress to drive improved standards of humane slaughter
- Brought electric stunner to warm water prawns
- Technology we previously introduced for stunning seabass and seabream

Benefits for warm water prawns

- Faster method to render prawns unconscious and insensible to pain than the widely used ice slurry
- Reduced handling
- Better consistency of stun delivery
- Greater efficiency and reduction in labour during the harvest process

Next Step

 Bring electric stunner to wild capture

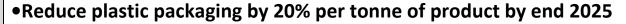


Hilton Foods Ireland- local targets and Initiatives





Sourcing	Packaging	
Raw Material	Primary Producer Sustainability Initiatives	
Raw	Supplier Certification	



- •Increase the recyclability of our plastic packaging by 25% by 2025
- •100% supply from QA Bord Bia farm level schemes/or equivalent
- Maintain MPQAS at Hilton Foods Ireland
- •Sustainability scorecard for suppliers, all supplier Green by 2025



rocess	Waste
ing P	Water
Manufacturing Process	Energy / Emissions

•Increase quantity of recycling of total site waste by 30% by 2025

- •Reduce Food Waste from production per unit produced by 50% for unit by 2025
- •Reduce water consumption by 10% per unit of output by 2025
- •Total energy consumption reduction by 10% per tonne product by end 2025
- •Reduction of Scope 1 and 2 GHG emissions by 25% by 2030
- •Reduce Scope 3 GHG emissions from purchased agricultural products 12.3% by 2030



ial ability	Employee Wellbeing
Soc Sustain	Health & Nutrition

- Achieve Keep Well Mark (Achievement) by 2023, (Excellence) by 2025
- •Increase the average health score of newly launched products by 10%



Hilton Foods Ireland- Food Waste







Thank you. Questions?



Group CSR Senior Manager- Emer Fardy
Hilton Foods Ireland Technical and Sustainability Manager- Sean Leahy